IRVING J. TAYLOR, M.D.

MEDICAL DIRECTOR

BRUCE T. TAYLOR, M.D.

ASSOCIATE MEDICAL DIRECTOR

EDWARD F. SANFORD, M.D. CLINICAL DIRECTOR

EDITH L. TAYLOR EXECUTIVE DIRECTOR

MORRIS L. SCHERR ADMINISTRATOR

SOL FISHER BUSINESS ADMINISTRATOR PHILLIP J. GUGLIOTTI CHIEF FINANCIAL OFFICER

TAYLOR MANOR HOSPITAL

4100 COLLEGE AVENUE P.O. BOX 396 ELLICOTT CITY, MARYLAND 21043-0035

301/465-3322

February 1, 1991

Arthur Flax, L.C.S.W. Comprehensive Psychosocial Services 1401 Reisterstown Road/Suite L-1 Baltimore, Maryland 21208

Dear Mr. Flax:

The Governing Board of Taylor Manor Hospital, on the recommendation of the Medical Executive Committee, takes pleasure in reappointing you to the Consulting Staff in your specialty of Clinical Social Work. The term of the reappointment is from January 1, 1991 to December 31, 1992.

The Governing Board has also approved those privileges recommended for you by the Medical Executive Committee. A copy of your privilege assignment form is attached.

Please indicate your acceptance of this reappointment by signing below and returning the original of this letter to Mr. Scherr, Hospital Administrator. A stamped, self-addressed envelope is enclosed for your convenience.

Sincerely,

Irving J. Taylor, M.D.

President and Medical Director

Attachments

IJT/rrm

I accept reappointment as specified above.

2/2/8/ Date

Signature